

# BUILDING A SUSTAINABLE TOMORROW

— I N C H E O N —



Connect



Innovate



Prosper

**#Global MICE Hub**  
**#APEC 2025 KOREA SOM3**



2025 05+06 VOL.123

# ifez Journal

## Age Of Vision

IFEZ Takes a Leap toward  
Becoming a Global Bio Hub

## Focus

Incheon Turning into a Global  
K-Content Tourism Destination

## International Partners

East Asian-Australasian Flyway  
Partnership (EAAFP) Secretariat

## Special Interview

Joshua K. Park, Chief Administrative  
Officer of George Mason University Korea

## Contribution

Incheon's New Leap forward:  
'Connect, Innovate, Prosper'

The Era of IFEZ 2.0

Age of  
New BIO

Vol.123



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**COVER STORY**

Beyond Korea's Biocluster  
to a Global Bio Hub,  
We Open a New Era of  
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# Age of NEW BIO

# 1st

## Biopharmaceutical Production

### Capacity Ranked No.1 in the World

Songdo International City has been leading Korea's pharmaceutical exports, accounting for 46.3% of the nation's total exports for the past five years. It also has the world's highest production capacity for a single city, boasting 1.16 million liters of biopharmaceutical production capacity.

The bio industry is a key sector for the future, connecting the IT and semiconductor industries and setting the stage for fierce competition among global companies. Accordingly, IFEZ has been fostering synergy by building a bio cluster in cooperation with 140 industries, academia, and research organizations, including leading domestic bio industry companies. This bio cluster will further enhance IFEZ's competence in the bio industry by expanding production of biomaterials, components, equipment, and digital healthcare sectors, going beyond the development of new drugs.



# IFEZ Takes a Leap toward Becoming a Global Bio Hub

## Building a World-Class Bio Cluster

This bio cluster brings together leading domestic biotech companies, such as Samsung Biologics, Celltrion, SK Bioscience, and Lotte Biologics, as well as global raw materials companies including Merck, Saint-Gobain, and Sartorius. The K-Bio Lab Hub, SPARKPLEX, and Global R&PD Center will also be built, forming Incheon as a global bio hub where bio companies, support facilities, and educational institutions can coexist.

## Value

### Formation of Bio-Healthcare Value Chain

IFEZ will form a value chain based on organic connections and networks that encompass R&D, production and services in the medical and healthcare sectors, including biopharmaceuticals, in order to maximize synergy.

Highest biopharmaceutical production  
capacity (including operation and  
construction) based in a single city

2025

1,160,000ℓ

2026

2,140,000ℓ

Number of bioindustry companies and  
institutions in Songdo International City

Approximately **140**

# Global



# Sparkplex

## Project Progress

**Location** 37-2 Songdo-dong

**Schedule** Basic and detailed design services to begin in 2026

## Establishment of SPARKPLEX, the First Project for Job Creation

The SPARKPLEX development project involves constructing two 35-story buildings in the Songdo International Business District's F3-3 Block (Songdo-dong, Lot 37-2), with its total project cost amounting to approximately KRW 500 billion.

SPARKPLEX aims to serve as an open innovation space where companies in the bio and pharmaceutical sectors can collaborate, share resources, and achieve mutual growth. Accordingly, it will provide the MediOpenLab platform, offering shared laboratories equipped with cutting-edge research equipment, a precision medical center, and other facilities for tenants, with the goal of promoting collaboration and innovation among startups, large and mid-sized companies, and institutions.

It will also provide state-of-the-art equipment and many additional amenities, such as shared offices, an auditorium, and a studio, to encourage networking among resident bio startups. Youth residential facilities will also be established for employees who may face difficulties dealing with long commutes. Upon completion of SPARKPLEX, Songdo is expected to become an innovative global bio-complex where global companies and startups will coexist organically alongside industry-academia stakeholders.

## K-Bio Lab Hub

### to Foster Innovative Startups in the Pharmaceutical and Bio Sectors

The K-Bio Lab Hub is a project to build infrastructure (15,418 m<sup>2</sup>), including laboratories and support programs at Yonsei University International Campus, with the goal to foster innovative startups in the pharmaceutical and bio fields.

In preparation for the official opening of the K-Bio Lab Hub in 2028, IFEZ signed a memorandum of understanding (MOU) with the K-Bio Lab Hub Project Promotion Team to support startups participating in the pilot project. In April, it selected eight startups to participate while focusing on developing new drugs. The selected companies are promising startups with innovative technologies related to new drug development and have moved into the SL BiGen Industry-Academic Cooperation Center on Yonsei University International Campus. For the next three years, they will conduct R&D and external activities based on Open Innovation in the shared laboratories of the SL BiGen Industry-Academic Cooperation Center. The Incheon Free Economic Zone Authority (IFEZA) will support their networking events, and the pilot project will be operated on a trial basis until the opening of the K-Bio Lab Hub, which is currently under construction and is scheduled for completion in 2028.

## Project Progress

**Location** Yonsei University International Campus

**Schedule** Completion in 2028







# Open Innovation

## Building Open Innovation to Become a Hub for R&D Collaboration

The project to build Open Innovation in collaboration with startups in the bio cluster is in full swing.

The Open Innovation project, which started in earnest with Celltrion, is spreading to other major biotech companies, such as SK Bioscience and SL BiGen. Incheon and the IFEZA are aggressively seeking the expansion of support facilities for bio startups.

Open Innovation refers to a strategy or space that encourages companies to share their resources and technologies with external partners, such as startups, organizations, universities, and others, and its scope has expanded beyond Korea's borders. It aims to promote cooperation by sharing such companies' innovative technologies with overseas bio-pharmaceutical companies.

At the forefront of the project, Celltrion has made a splash by winning the Kansai Life Science Accelerator Program (KLSAP) in Japan. It also provided pharmaceutical platform technology when it received approval from the U.S. Food and Drug Administration (FDA) for clinical trials. SK Bioscience will invest a total of KRW 325.7 billion to build the Global R&PD Center as early as this year on a site measuring 30,413 m<sup>2</sup> in Songdo. The center will serve as a training camp for bio professionals and as a research space for bio institutions and companies from around the world. Lotte Biologics is also planning to build a "Bio Venture Initiative" to conduct joint R&D and collaboration with bio startups. It will be built in conjunction with its production plant, which will be completed sequentially from next year to 2034.

### Open Innovation Project Progress

#### Celltrion

- Operating the Open Innovation program in 2024 (Selecting six companies in rounds 1 and 2)
- Cooperation with overseas bio startups

#### SK Bioscience

- Building a Global R&D Center (2025~2026)
- Providing research spaces for global bio institutions and companies

#### Lotte Biologics

- Proceeding with the construction of Bio Venture Initiative
- Conducting Joint R&D with bio startups

#### SL BiGen Industry-Academia

#### Cooperation Center

- Hosting eight bio startups
- Sharing technology and resources, joint R&D

# K-BioLab Hub





## Celltrion

### Celltrion Steqeyma Listed in the Formulary of one of the Three Major PBMs in the United States

It was announced that Celltrion's autoimmune disease treatment, Steqeyma (ingredient name: ustekinumab), was listed in the formulary of one of the three major Pharmacy Benefit Managers (PBM) in the United States. Accordingly, Steqeyma secured all public and private insurance formularies operated by the PBM, which accounts for approximately 22% of the total U.S. insurance market. Even after a contract is signed, it usually takes some time to be actually listed on the formulary. Celltrion plans to expedite the process by leveraging its negotiation capabilities obtained from selling its existing products. In the U.S. pharmaceutical market, the three major PBMs are very influential, accounting for about 80% of the total insurance market. Steqeyma is being marketed directly by Celltrion's U.S. subsidiary (Celltrion USA, Inc.). The company's network, built from selling the autoimmune disease drugs Zymfentra (ingredient name: infliximab) and Euplyma (ingredient name: adalimumab) played a key role in cementing the contract.

**Address** 23 Academia-ro, Yeonsu-gu

**Year of Joining the Bio Cluster** 2005

**Type of Business** Biopharmaceutical manufacturing and R&D



## Samsung Biologics

### Samsung Biologics Expands ADC Business to Target Global Markets

Samsung Biologics is focusing on expanding its business in the field of ADCs (Antibody-Drug Conjugates). An ADC is a targeted anti-cancer treatment that combines a cytotoxic drug with an antibody to selectively kill cancer cells and has recently shown rapid growth in the biotherapeutic market, being selected as the next big thing by multinational pharmaceutical companies. Accordingly, the Contract Manufacturing Organization (CMO) volumes of Samsung Biologics' ADCs are expected to increase. It is also expected that Samsung Biologics' collaboration (CDO) with biotech companies focusing on ADCs will increase, which will allow Samsung BioLogics' business to grow evenly in ADCs. According to the market research firm Evaluate, the global ADC market grew from USD 1 billion (KRW 1.4712 trillion) in 2015 to USD 10 billion (KRW 14.712 trillion) in 2023, and it is expected to grow to USD 28 billion (KRW 41.1992 trillion) in 2028.

**Address** 300 Songdo Bio-daero, Yeonsu-gu

**Year of Joining the Bio Cluster** 2012

**Type of Business** Biopharmaceutical manufacturing and R&D





## Samsung Bioepis Launches EPISCLI, a Treatment for Rare Diseases

Samsung Bioepis has launched EPISCLI (ingredient name: eculizumab), a treatment for rare diseases, in the U.S. through its marketing partner, Teva Pharmaceutical Industries. EPISCLI is a biosimilar of “Soliris,” which was developed by Alexion and is used to treat rare diseases like paroxysmal nocturnal hemoglobinuria (PNH), atypical hemolytic uremic syndrome (aHUS), and generalized myasthenia gravis (gMG). EPISCLI is being launched at a 30% reduction compared to the original drug, representing Soliris’ Wholesale Acquisition Cost (WAC). Soliris is an ultra-expensive biopharmaceutical with significant unmet medical needs. In the United States, the cost of a year of treatment for PNH is estimated to be around USD 520,000 (KRW 7.6 trillion). Linda Choi, vice president and commercial head of Samsung Bioepis, said, “EPISCLI will play an important role in expanding treatment options for patients living with rare diseases in the U.S.”

Address 76 Songdohwagyo-ro, Yeonsu-gu

Year of Joining the Bio Cluster 2012

Type of Business Biopharmaceutical R&D

Samsung Bioepis



## SK Bioscience Commences Global Phase III Clinical Trials for GBP410, a 21-Valent Pneumococcal Conjugate Vaccine

SK Bioscience has commenced global Phase III clinical trials for GBP410, a 21-valent pneumococcal conjugate vaccine that is currently under development. The trials will take place in Europe as well as the United States and South Korea. A Phase III clinical trial is the final gateway for commercializing a vaccine. If successful, it may have a significant impact on the global vaccine market. The success rate of Phase III clinical trials in vaccine development is over 80%, on average. Accordingly, it will have a higher probability of success given the excellent results of existing clinical trials. SK Bioscience is on track to continue its global clinical trials, commencing Phase III clinical trials in Europe, followed by North America and Korea. The global pneumococcal vaccine market is currently expected to grow to USD 11 billion (KRW 16.3 trillion) by 2030. If GBP410 is commercialized, SK Bioscience will compete with global companies like Pfizer and MSD (Merck).

Address 38 Yeongudanji-ro, Yeonsu-gu

Year of Joining the Bio Cluster 2025 (scheduled)

Type of Business Vaccine manufacturing and R&D

SK Bioscience



# IFEZ JOURNAL FOCUS

## Incheon Turning into a Global K-Content Tourism Destination

Yeongjong and Cheongna international cities are emerging as promising markets for Korea's content industry. With this in mind, the Incheon Free Economic Zone Authority (IFEZA) plans to prop these areas up as a "video and culture complex cluster," dubbed "K-Con Land," which will attract 50 million visitors annually and generate KRW 10 trillion in added value.





### Becoming a Global Content Powerhouse by Establishing K-Con Land

The establishment of K-Con Land, which concentrates content companies in the Incheon Free Economic Zone (IFEZ), is a policy initiative that lines up with the government of Incheon's strategy to "become one of the four global cultural powerhouses through K-content." In June 2024, the Office for Government Policy Coordination (OPC) announced a strategy to establish a "K-content cultural multiplex"—a centralized hub for content production, distribution, and consumption—by attracting businesses, universities, and research institutions. By 2035, the government plans to propel the complex ahead as a leading K-content attraction featuring content academies, creation and entrepreneurship centers, video-production centers, museums, and festivals.

For the K-Con Land project, the IFEZA is considering airport economic zones: four areas in Yeongjong, Yongyu, and Muui, along with two sites in Cheongna. These areas are supported by various cultural and performance facilities, such as Inspire Arena in Yeongjong, Cheongna Starfield Multi-stadium (under contemplation), Paradise City, and the BMW Driving Center, all centered around Incheon International Airport. Another strength IFEZ has is that it is home to educational institutions that can nurture skilled talents to lead K-content. The University of Utah, within Songdo's Incheon Global Campus (IGC), offers programs in both game and film studies, and the Meneses School of Music (from the United States) is preparing to join, as well. In addition, there are discussions to attract the Vancouver Film School to Cheongna.

#### K-Con Land Overview

Achieving KRW 10 trillion in cultural content exports

Attracting 50 million global visitors annually

Creating 50,000 jobs

Attracting 100 related companies

For the K-Con Land project, six areas within the Incheon Airport Economic Zone are being considered.



### K-Con Land in the Spotlight around the World

Hollywood's video and media companies based in Los Angeles are also showing great interest in Incheon. Earlier this year, Incheon Mayor Yoo Jeong-bok signed MOUs with representatives from four global video and media companies during his business trip to the U.S. to promote K-content. These companies have expressed their intention to participate in the establishment of K-Con Land.

In particular, the MBS Group's letter of intent (LOI) to engage in IFEZ's content-related projects is a testament to IFEZ's excellent infrastructure. Headquartered in California, the MBS Group is a leading global studio developer and operator, providing production and studio-rental services and offering production support to top content creators worldwide. Its studio assets are reportedly valued at more than USD 7.5 billion.

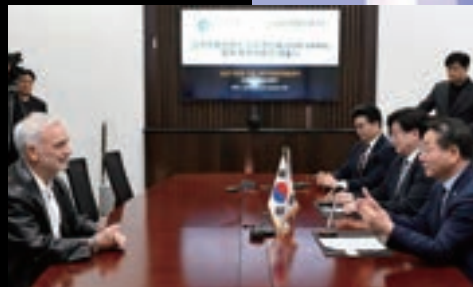
Global financial investment firm Ametrus has also expressed its intention to invest, submitting a letter of intent to commit USD 2 billion to cultural industry projects within IFEZ and to new development initiatives, including plans for the southern part of Ganghwa.

Once K-Con Land is firmly on track, it is expected to attract 50 million visitors annually and to generate approximately KRW 10 trillion in cultural content exports. It is also expected to attract 100 related companies and lead to the creation of 50,000 jobs.

MBS Group



Ametrus







## MINI INTERVIEW

### FEZ drives development in a global city by shifting to innovative growth



**Yun Won Sok**  
IFEZ Commissioner

The Incheon Free Economic Zone Authority (IFEZA), which achieved USD 655 million in foreign direct investment (FDI) last year, despite uncertain internal and external circumstances, will continue its growth this year by attracting investments in core strategic industries and innovating the industrial ecosystem.

Speaking about this achievement, Commissioner Yun said, “The IFEZA has been pursuing quantitative growth driven by industrial development.” He added, “Starting this year, we plan to change our structure by shifting directions from attracting investment to innovative growth.”

He lays out the following key policy initiatives for this year: ▲building an industry ecosystem for innovative growth to become a top-tier metropolis, ▲getting a foothold to become one of the top 10 global cities by attracting investments in core strategic industries, ▲building a sustainable free economic zone, and ▲making a city that brings happiness to its citizens. In particular, Commissioner Yun aims to succeed in designating an additional free zone in the southern part of Ganghwa in order to ensure the sustainability of IFEZ, which has a current development rate of nearly 90%.

Yun said, “The southern part of Ganghwa has all the factors needed for successful development of a free economic zone. It is close to Incheon International Airport and Incheon Port and is highly competitive because it can supply large sites for mixed-use development at affordable prices.”

Yun plans to move forward with scheduled major development projects, which include the construction of a landmark in Songdo 6-8 District, the creation of the K-content-based K-Con Land, and the construction of Songdo International City Waterfront. “We plan to implement the Destination Incheon strategy to attract cutting-edge global companies in line with the IFEZA’s goal of becoming a ‘global business innovation hub,’” he said.

# ifez News

1

## IFEZ Invites CEOs of Foreign-Invested Companies to Hold Policy Meeting and Explore Ways to Attract Investment

On March 11, the Incheon Free Economic Zone Authority (IFEZA, led by Commissioner Yun Won Sok) invited CEOs of investment companies in the Incheon Free Economic Zone to hold a policy meeting for investment attraction. The meeting was attended by a total of 50 people, including CEOs and officials from 22 invested companies, along with members of the IFEZ Development Advisory Committee's subcommittee on investment attraction. It was conducted in the order of reporting major businesses of the IFEZA, presenting global economic trends, listening to the opinions of CEOs of investment companies, and networking. Professor Han Kyun-hee from Yonsei University, who was appointed as the chairman of the IFEZ Development Advisory Committee's subcommittee on investment attraction, said, "I will work closely with the committee members to create an attractive environment for companies and investors and to achieve tangible results."



2

## The IFEZA, Kia, and Incheon Technopark Sign MOU to Discover and Foster Startups in Smart Process Sector

On March 20, the Incheon Free Economic Zone Authority (led by Commissioner Yun Won Sok) signed a mutual memorandum of understanding (MOU) with Kia to discover and foster startups at Incheon Startup Park. This MOU was part of Incheon Startup Park's TRYOUT Empirical Program. The parties and Incheon Technopark will jointly proceed with empirical programs for startups under the MOU. For its part, Kia will provide its production processes and experts from its automobile manufacturing plant in Gwangmyeong, Gyeonggi-do, as empirical resources. Startups will have the opportunity to test a variety of innovative technologies, including ▲ automated supply and retrieval systems for production materials, ▲ vision-inspection solutions, etc. Yoo Je-beom, head of the Planning and Coordination Division of the IFEZA, said, "Collaboration between large enterprises and startups is expected to accelerate the validation and commercialization of startups' technologies. With this in mind, we will discover various collaboration models and expand our partnerships."





## IFEZ Activities Leading the Way toward Innovative Growth

IFEZ has been working hard to develop Incheon as a top 10 global city through its diverse activities to attract investment. Here are some such activities to help lead the way toward innovative growth.

3

### Chinese Ambassador to Korea Visits IFEZ to Seek Ways to Promote Economic Exchanges and Investment Attraction between Incheon and China

On March 28, IFEZ Commissioner Yun Won Sok invited Dai Bing, China's ambassador to Korea, to discuss ways to promote economic exchanges and investment attraction between the IFEZA and China. Mr. Dai Bing visited the IFEZA first among the free economic zones in the country, where he was briefed on the current status and vision of IFEZ and had a tour of Songdo's bio cluster, including Samsung Biologics and the National Institute for Bioprocessing Research and Training (K-NIBRT) Center. During his visit, he said, "I hope that IFEZ, which is home to a globally competitive bio cluster, will serve as the centerpiece of Korea-China economic cooperation." For his part, Commissioner Yun said, "Incheon is a pilot region for local economic cooperation under the Korea-China Free Trade Agreement (FTA) and boasts the most active exchanges with China in Korea." He then added, "Incheon will be the best partner to promote Korea-China economic exchanges and stabilize global supply chains."



4

### Wycombe Abbey, a Prestigious School in England, Selected as the Preferred Partner for an International School Project in Midan City

On March 31, Wycombe Abbey, a prestigious school in Buckinghamshire, England, was selected as the preferred partner for an international school project in Midan City. This will become the first international school in Yeongjong and is expected to drive the development of Yeongjong International City, serving as a key anchor for attracting further foreign investment. As it stands, the project aims to build an international school on a site of 96,000 m2 in Midan City. The Incheon Economic Development Agency plans to accelerate the project and sign an MOU within the year, with the goal of opening the school in the second half of 2028. The IFEZA will also visit Wycombe Abbey before the end of the year to meet with its board of directors, confirm the submitted proposal, and conduct due diligence. It will subsequently enter into negotiations to conclude an MOU. For its part, Wycombe Abbey stands as a world-renowned prestigious school, founded in 1896 and having produced distinguished alumni across various fields, such as law, politics, and journalism.



#### + IFEZ Promotion Center Closure Notice

The IFEZ Promotion Center will be closed from March to June 2025 to complete internal renovations.

**Regular closures** Every Monday, National holidays (Independence Movement Day, National Liberation Day, National foundation Day of Korea, Hangeul Day), New Year's Day, Lunar New Year Holiday, Chuseok Holidays

**Operating hours** Weekdays from 10:00~21:00; Weekends and holidays from 13:00~21:00

5

### The IFEZA Holds Briefing Session on Development of Southern Ganghwa for Business

On April 4, the Incheon Free Economic Zone Authority (IFEZA, led by Commissioner Yun Won Sok) held a briefing session on the development of the southern part of Ganghwa for business. The briefing session was organized to share the development plans and to gather feedback from entrepreneurs and potential investors. The event began with an introduction to IFEZ's success factors and the project's goal of expanding the free economic zone. This was followed by a detailed explanation of the development plan for the southern part of Ganghwa. Through the Q&A session and survey that followed, the business owners actively offered their comments on the development schedule, ways to improve accessibility, building infrastructure, industrial suitability, and so on. "This is not just a briefing session but a starting point for us to work together with businesses to shape the future of the southern part of Ganghwa," said Commissioner Yun Won Sok. He then added, "We will create a favorable investment environment for companies and will faithfully fulfill our role as a good 'partner' in the entire administrative process."



6

### The IFEZA Hosts Reception for Tenants Participating in K-Bio Lab Hub Pilot Project

On April 4, the Incheon Free Economic Zone Authority (IFEZA, led by Commissioner Yun Won Sok) hosted a reception for its tenants participating in the K-Bio Lab Hub pilot project at Yonsei University International Campus. The event was organized to celebrate the eight companies that were finally selected to move in through the recruitment process last month, also commemorating the official start of the project. The selected companies, which are promising startups with innovative technologies for drug development, have moved into the "SL BiGen Industry-Academia Cooperation Center" at Yonsei University International Campus. Over the next three years, they will have the opportunity to conduct research, development, and outside activities in the space allocated for the pilot project. In particular, they will promote innovation and development based on open innovation at the shared laboratories of the SL BiGen Industry-Academia Cooperation Center. In line with this arrangement, the IFEZA will support networking events, public relations, etc., for these young firms.





7

## IFEZ Hits 2025 FDI Target in Q1 with USD 309.61 Million

The Incheon Free Economic Zone Authority (IFEZA, led by Commissioner Yun Won Sok) achieved the mark of USD 309.61 million in foreign direct investment (FDI) in the first quarter of 2025, attaining 51.6 percent of its annual target of USD 600 million. This represents the second highest performance (year-over-year) since it opened in 2003. Having exceeded half of the annual target in Q1, the FDI is expected to exceed the target this year, just as it did last year. This achievement is especially significant when considering that Incheon has continued to attract investment despite the ongoing global trade war and unstable domestic and international circumstances.

“In my second year in office, I will ensure that the IFEZA exceeds its FDI target of USD 600 million this year, just as it did the previous year,” said Commissioner Yun. “To attract and encourage foreign investment, we need bold tax reforms and customized incentives, such as cash support systems. The IFEZA will proactively develop such incentives for Korea in line with the government’s policies.”



8

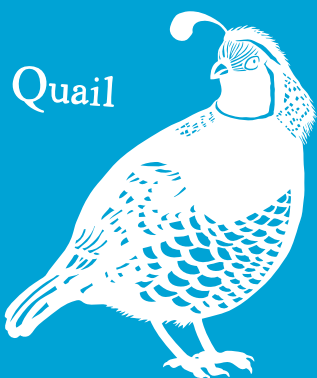
## Incheon’s Mayor Yoo Meets Senior Leadership of Sartorius, a Leading Global Biotechnology Company

On April 8, Incheon Metropolitan City (Mayor Yoo Jeong-bok) met with the senior leadership of Sartorius, a leading global biotechnology company specialized in materials, components, and equipment. The meeting was arranged to bring executives from Sartorius’ headquarters to Incheon, where large-scale investments are underway, in order to discuss the current status and plans. Sartorius is making a major investment in biopharmaceutical manufacturing and processing R&D facilities for core raw•subsidiary materials in Songdo International City. It is significant that Sartorius is continuing to invest in Incheon despite the global trade war and ongoing instability both at home and abroad. “Sartorius’ large-scale investment in Songdo will be an important driving force for the city to become a global bio hub,” said Mayor Yoo. He added, “We look forward to continuing our close cooperation to develop Incheon’s biopharmaceutical industry in the future.”



Black  
Stork

Song Thrush



Quail

Laughing  
Gull

Hoopoe

White  
Fronted  
Goose

Bull Finch



Blackbird



Shag

EAAFP Secretariat  
East Asian–Australasian  
Flyway Partnership

## The Power of Solidarity to Protect Migratory Birds that Fly across Borders

Migratory birds fly thousands of kilometers every year to continue the cycle of life. Some of their journeys, include numerous habitats and stopover sites, overlap with some areas where people live. The East Asian–Australasian Flyway Partnership (EAAFP) is an international networking initiative that aims to protect migratory birds and their habitats and to build communities that coexist with their surrounding ecosystems.







### The EAAFP Supports Transboundary Migratory Bird Movements through International Cooperation

The East Asian–Australasian Flyway (EAAF) is one of the world’s largest migratory flyways, supporting millions of waterbirds, including many endangered species. It stretches from the Russian Far East and Alaska, going southward through East Asia and Southeast Asia and moving on to Australia and New Zealand to encompass a total of 22 countries. Up to 70 million migratory birds travel along these vast routes every year, and close cooperation among the countries located along the migratory flyways is essential to protect such birds as they migrate across national borders.

The Ramsar Convention on Wetlands is an international treaty that was adopted in 1971 in Ramsar, Iran, to protect wetlands worldwide. The EAAFP was adopted as a Ramsar Regional Initiative in 2005, and the partnership was officially launched in 2006.

Currently, 42 partners are actively involved in the EAAFP including 18 national governments. The partnership is working to create a network of critical habitats that enable a range of stakeholders located along migratory flyways across countries and oceans to engage in sustainable conservation activities. Wetlands and mudflats along the flyways are very important, as they provide food and shelter for migratory birds and are also closely linked to local livelihoods.

### Strengthening International Cooperation through a Network of 156 Protected Sites

The East Asian–Australasian Flyway (EAAF) overlaps with regions that account for about 25–30% of the global GDP. This means that many critical migratory habitats are directly affected by industrialization and urbanization. In particular, the region around the Yellow Sea is a vital habitat for four species of migratory birds, including the critically endangered Spoon-billed Sandpiper. To ensure the survival of migratory birds that rely on specific tidal areas, it is important to preserve the ecosystems in these areas. Balanced policies need to be established for these areas where the pressures of development and the need for ecological conservation coexist.

The EAAFP works in partnership to effectively coordinate and collaborate on complicated challenges that are difficult for a single organization to address. It coordinates policy differences among countries and carries out a range of activities to conserve migratory birds in sustainable ways. The EAAFP currently manages the Flyway Site Network, which includes 156 sites, many of which are also Ramsar sites.

EAAFP activities include organizing working groups and task forces to bring together experts from around the world, conducting the “World Migratory Bird Day” campaign, offering grants to support on-the-ground conservation efforts, and supporting critical research using satellite tracking and global citizen science projects.

Protecting migratory birds is about more than just protecting species; it is about protecting the global environment. The EAAFP is working to create a sustainable future where humans and migratory birds can coexist in harmony while remaining flexible and responsive to changing conditions through ongoing monitoring.



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**INTERVIEW**

# Be true to yourself and to your values

Ms. Jennifer George | Chief Executive of the EAAFP







Clip for EAAFP interview



**Q Congratulations on being named one of the 2025 Women Changemakers.**

**What does it mean to be a “Changemaker”?**

- A** It is part of an initiative launched by the Ramsar Convention on Wetlands to recognize the valuable contributions of women in science, governance, and communities. Women play a vital role in conserving wetlands and biodiversity around the world. Women who have contributed to international cooperation, wetland conservation, and the wise use of wetlands are honored as Changemakers. In my case, I believe I was recognized for my leadership as a female chief executive for an organization deeply involved in wetland conservation and for the global influence of the EAAFP.

**Q What made you decide to become a part of the EAAFP?**

- A** The Bar-tailed Godwit starts its migration from a small town in my home country of New Zealand and breeds in northern Alaska before returning to the same place it left. When I found that I could follow the birds’ 30,000-kilometer journey online in real time via satellite trackers, I was really impressed. I was in awe of the volunteers who so movingly communicated the data they had collected. My desire to be a part of this story naturally led me to my current position. The EAAFP’s works are also significant in that they are not only about protecting migratory birds but also about the people who make their livelihoods in such areas.

**Q What are some of the most challenging or rewarding experiences you have had in your journey so far?**

- A** The biggest challenge is taking on a leadership role in the post-COVID-19 pandemic era. After going through the process of rebuilding our organization and network, my team and I, as well as community members across the flyways, are now making great strides together. The EAAFP’s first scientific symposium with the Flyway University Alliance in Beijing last October was an eloquent testimony that young researchers and local communities have a meaningful voice in conservation efforts for the future.

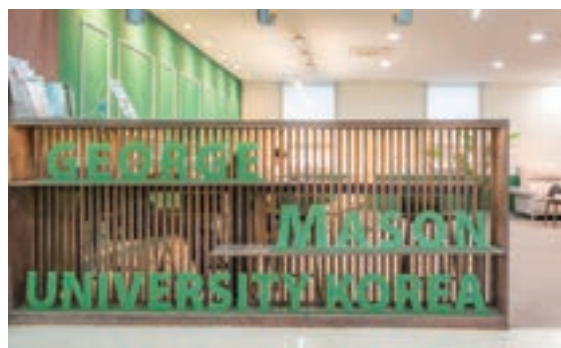
**Q What’s your life motto and how does it connect to your operations and planning at the EAAFP?**

- A** “Be true to yourself and your values.” Two values that are important to me are “generosity” and “reciprocity”—a sense of giving and receiving through mutual exchange. I’d like to connect people across borders and encourage the younger generation to dream bigger and better for the future. In particular, the biennial Meeting of Partners, which discusses cooperation and support among EAAFP member countries, will be held for the 12th time this November. I will work with my great team to ensure that we are prepared to make the event a success and to achieve our common goals based on partnership.





# INTRO- DUCING THE GLOBAL CAMPUS IN IFEZ



## Introducing the Global Campus in IFEZ <George Mason University Korea>

George Mason University Korea (Mason Korea), which opened its global campus in Songdo International City for the spring semester of 2014, welcomed Joshua K. Park ('47), J.D., as its new dean last August, succeeding Dr. Robert Matz. IFEZ Special Advisor for International Cooperation Shin Yong-seok, who is broadening the international, social, historical, and cultural horizons of the local community, met Joshua K. Park to discuss the current status and new visions of the 11-year-old Mason Korea.

SPECIAL  
INTERVIEW



**Shin Yong-suk** Can you please tell me about your academic background and career before becoming campus dean of Mason Korea?

**Joshua K. Park** I immigrated to the United States with my parents when I was seven years old and studied there, starting from elementary school. After graduating from Pomona College in California and earning my Juris Doctor from Harvard Law School, I returned to Korea with aspirations for teaching. I started my career teaching American Law at Inha University and have also served as a visiting professor at Beijing Foreign Studies University in China and KEPCO International Nuclear Graduate School (KINGS). In 2010, I joined the SolBridge International School of Business at Woosong University in Daejeon, acting as a founding faculty member. I later took office as dean of the school, working to help it grow into an internationally competitive institution. Under my leadership, SolBridge attained Association to Advance Collegiate

Schools of Business (AACSB) re-accreditation, featured twice in the AACSB “Innovations that Inspire” spotlight, and it became renowned for its diverse students and innovative programs, drawing nearly 1,300 students from over 80 countries.

**Shin Yong-suk** George Mason University is a relatively young university, founded in 1972, but it is well known in the United States and internationally. What’s good or special about George Mason University?

**Joshua K. Park** Located near Washington, D.C., the capital of the United States, George Mason University is classified as an “R1: Doctoral University – Very high research activity” by the Carnegie Foundation, and it produces some of the highest-paid graduates of any university in Virginia. It was ranked number one among U.S. universities under 50 years old in 2021. It currently enrolls more than 40,000 students from 130 countries and all 50 U.S. states.

**Shin Yong-suk** There are a lot of Koreans living in Fairfax, where George Mason University is located, and I’ve visited the area several times. Do you have a special relationship with the Korean community there?

**Joshua K. Park** Fairfax County of Northern Virginia is home to one of the largest Korean communities in the United States. The opening of the Korean campus was actively supported by U.S. politicians and Korean community members, and we continue to have a close relationship with them. Mason Korea’s primary mission is to act as a mediator between Incheon and Washington, D.C. It is currently working on a project to help small and medium-sized businesses in Incheon enter the U.S. market, also offering active support for the Center for Innovation and Entrepreneurship at George Mason University’s School of Business in the United States.



**Shin Yong-suk**  
special advisor for international  
cooperation within Incheon Free  
Economic Zone (IFEZ)



**Joshua K. Park**  
Campus Dean of George Mason  
University Korea





George Mason University Korea  
Website  
<https://masonkorea.gmu.edu/>

**Shin Yong-suk** The Jimmy and Rosalynn Carter School for Peace and Conflict Resolution, founded in line with President Jimmy Carter's usual beliefs and involvement, is an internationally renowned department. Can you share some details on the background of its establishment and the employment status for its graduates?

**Joshua K. Park** The Jimmy and Rosalynn Carter School for Peace and Conflict Resolution, a department centered around the former president's pacifist spirit, is designed to help students develop practical skills to recognize, analyze, and solve problems in real-world conflict situations, based on a curriculum ranked No. 1 in its field in the United States. The graduates work in international organizations, NGOs, and government agencies, demonstrating their teamwork and negotiation skills, and some even advance to prestigious graduate schools at home and abroad.

**Shin Yong-suk** Recently, U.S. President Trump's drastic tariff policy has led to various international conflicts, and ideological conflicts have also intensified in Korea. Is this a key time for The Jimmy and Rosalynn Carter School for Peace and Conflict Resolution to play a role?

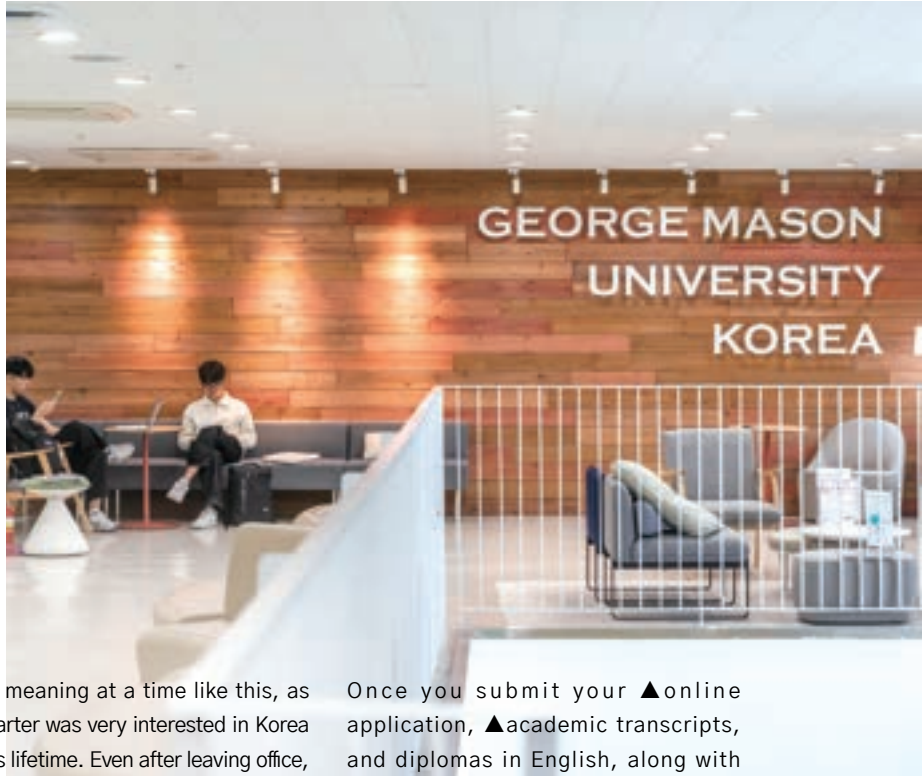
**Joshua K. Park** That's a good point. In any dispute, there are limits to the parties' attempts at problem-solving and resolution, but the intervention of an outsider with expertise can change the situation. I believe that the department will have a special

role and meaning at a time like this, as Jimmy Carter was very interested in Korea during his lifetime. Even after leaving office, he visited North Korea several times as a special envoy of President Clinton and participated in the construction of low-income housing in Korea.

**Shin Yong-suk** What are the requirements and process for entering Mason Korea?

**Joshua K. Park** Any Korean or foreign high school graduate or candidate for graduation can apply as a freshman.

Once you submit your ▲online application, ▲academic transcripts, and diplomas in English, along with your ▲certified language scores and a personal statement in English, you will be notified of the result within three or four weeks. Since last year, we have selected three outstanding students on the recommendation of the superintendent of Incheon Metropolitan Office of Education, and we look forward to discovering more talented individuals in Incheon through various methods in the future.





**Shin Yong-suk** What is the current ratio of international students at Mason Korea?

**Joshua K. Park** The number of students is over 1,000, with about 15% international students from various countries, including the United States, Nepal, Germany, Canada, Myanmar, the United Kingdom, Brazil, Italy, Russia, the Philippines, Morocco, China, Nigeria, Mongolia, Czech, Austria, India, and the Dominican Republic. There are 27 Korean professors and 42 foreign professors teaching students in six undergraduate and two graduate programs.

**Shin Yong-suk** How are you responding to and preparing for the rapidly changing times of Industry 4.0 at the university level?

**Joshua K. Park** Mason Korea cultivates interdisciplinary talent by focusing on Computational & Data Science and Computer Game Design majors. In addition, the Korea Serious Game Institute (KSGI), established last year, is an extension of George Mason University's Virginia Serious Game Institute and is actively engaged in creative problem-solving using game technologies, fostering startups, and revitalizing the local economy. As such, Mason Korea has played a leading role in Korea's digital transformation and innovation through

education and research collaboration between Korea and the United States.

**Shin Yong-suk** Lastly, do you have any requests for the Korean Government and Incheon Metropolitan City?

**Joshua K. Park** Above all, I'd like to thank the Korean Government, the city of Incheon, and the Incheon Free Economic Zone Authority (IFEZA) for their continued support, which has made it possible for foreign universities to settle in Incheon Global Campus. Instead of competing with domestic universities, we are exploring multifaceted partnerships by signing new MOUs with Inha University, Incheon National University, and JEI University in Incheon. While international students who go directly to U.S. universities only experience the U.S. side of things, it is a win-win situation for Asian students in particular to experience Korea before going to the U.S. Therefore, we would appreciate a smoother and more streamlined visa-issuance process.

**Shin Yong-suk** Thank you for your time and support! I wish Mason Korea all the best for the future!



# ASIA PACIFIC ECONOMIC COOPERATION 2025

ASIA PACIFIC ECONOMIC  
COOPERATION 2025

Incheon's New Leap forward:  
'Connect, Innovate, Prosper'



# APEC Incheon

In 2025, the Asia-Pacific Economic Cooperation (APEC) Summit will be held in Korea. This will mark the country's second time hosting the event (previously held in 2005). I feel that everything looks different somehow when I think about the remarkable economic growth the country has achieved over the past two decades.

Written by Kim Young-shin  
Director of International  
Cooperation Division, Incheon  
Metropolitan City





### The 2025 APEC Summit Will Elevate Incheon's International Brand Value

The first Senior Officials' Meeting (SOM1), which was held in Gyeongju, Gyeongbuk, in March, proposed "Artificial Intelligence (AI) Cooperation" and "Response to Demographic Changes" as key agenda items for the APEC. This is very good news for Incheon, which has been leading the way in resolving Korea's population crisis through its sustainable birth policies, such as the i+100 Million Dream, i+Home Dream, and i+Transportation Dream. Incheon will host the Third Senior Officials' Meeting (SOM3), the main APEC meeting of the year, as well as six ministerial meetings. Considered a key prelude in determining the success of the APEC Summit, the SOM3 can be seen as a momentum-builder that will strengthen Incheon's place in the international community.

### Incheon, a City Connecting the World for a Sustainable Future

The APEC is a consultative body to facilitate economic growth and trade liberalization in the Asia-Pacific region. Founded in 1989 as a ministerial-level meeting of 12 members, including Korea, it has grown to become the world's largest economic forum, now boasting 21 members. According to the statistics from "APEC at a Glance," the APEC accounts for 38% of

the world's population and 48% of total trade. In terms of domestic trade, it accounts for 75% of exports and 68% of imports. Given that eight of Korea's top 10 trading partners are members of the APEC, it is one of our largest trade and investment partners.

The APEC has addressed a range of issues, including digital transformation and reshaping of the global supply chain, in addition to trade and investment, and it has chosen "Building a Sustainable Tomorrow" as its 2025 theme. The three pillars to achieve this goal are "Connect, Innovate, and Prosper," which fall perfectly in line with Incheon's vision. Since the opening of Jemulpo Port, Incheon has grown into a city that connects the world. It has become the center of Northeast Asia's shipping routes by opening up the West Sea, while in the sky, it has become a hub connecting 178 cities in 54 countries through Incheon International Airport.

### Incheon Carves Its Flamboyant History into a Vast Ocean and Tidal Flats

The first immigrants who left Incheon 123 years ago, forming a network of 7 million overseas Koreans, have returned to the arms of this city that aims to reach 10 million citizens and is home to the Overseas Koreans Agency. It also houses 15 international organizations, including the Green Climate Fund





#### + Schedule for APEC 2025 KOREA

Event Title	Date	Venue
Informal Senior Officials' Meeting (ISOM)	December 9 – 11, 2024	Seoul
First Senior Officials' Meeting (SOM1) and Related Meetings	February 24 – March 9, 2025	Gyeongju
Finance and Central Bank Deputies' Meeting (FCBDM)	March 6 – 7, 2025	Gyeongju
APEC Ocean-Related Ministerial Meeting (AOMM)	April 30 – May 1, 2025	Busan
Second Senior Officials' Meeting (SOM2) and Related Meetings	May 3 – 16, 2025	Jeju
Third Senior Officials' Meeting (SOM3) and Related Meetings	July 26 – August 15, 2025	Incheon
Energy Ministerial Meeting (EMM)	August 27 – 28, 2025	Busan
APEC Economic Leaders' Week (AELW)	–	Gyeongju

(GCF), and a bio cluster where global companies are located. These are all strong points that go toward achieving the APEC's vision. Songdo International City, as a central gathering point, was built from essentially nothing some 30 years ago. Through reclamation projects, it has been transformed into Korea's leading international city and a hub connecting global human and material resources. It embodies the history that Incheon has formed for itself.

Inspired by such a can-do spirit, the Incheon Free Economic Zone (IFEZ) is now recognized as one of the world's leading smart cities. The fact that 12 Incheon startups won innovation awards in AI (artificial intelligence) and digital health categories at CES 2025 is a testament to Incheon's capabilities. The prosperity that Incheon has achieved and will continue to pursue reflects its commitment to making a better future for the next generations. In particular, crises like climate change, the population decline, and the COVID-19 pandemic must be addressed by the current generation. Incheon's efforts to accelerate carbon neutrality and energy transition can also be seen as part of its commitment to achieve sustainable and inclusive growth. The APEC's 2025 pillars of Connect, Innovate, and Prosper, coupled with Incheon's infrastructure and networks, will provide a foundation for strengthening cooperation among members.

#### Incheon, South Korea, Set to Become a Top 10 Global City

Beginning in July, more than 5,000 guests from the Asia-Pacific region will visit Incheon. Combining the direct effects from accommodations and tourism spending and indirect effects from added value and job creation, the economic ripple effects of the APEC for Incheon are expected to reach KRW 41 billion. In addition to boosting the local economy, the intangible results of enhancing the value of the city brand and strengthening its status as one of the top 10 global cities are also valuable outcomes of hosting the APEC. Incheon's excellent accommodation and conference infrastructure and experiences in hosting large-scale international conferences, such as the Annual Meeting of the Asian Development Bank (ADB) in 2023, will undoubtedly set the stage for the success of the APEC 2025. The opening of Jemulpo Port in 1883 marked the beginning of Korea's modernization and industrialization. It was the first opening of its port in Incheon. The opening of Incheon International Airport in 2001 was the second such great leap, laying the foundation for the global era.

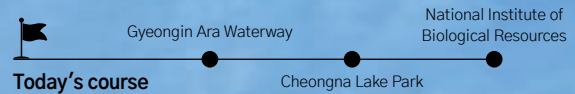
Now it is time for Incheon to open the doors to the world with a third opening to become one of the top 10 global cities. Hopefully, Incheon, at the heart of Asia and the Pacific, will continue to open up new horizons for global cooperation.



# Enjoy Day Trips around IFEZ through Different Routes

## Chapter 2\_Cheongna

The current recommended destination for “Enjoy Day Trips around IFEZ through Different Routes” is Cheongna International City. Cheongna International City is filled with the freshness and vibrancy of nature, including Gyeongin Ara Waterway, which runs through the city center, Cheongna Lake Park, and the National Institute of Biological Resources, which offers a glimpse into the mysteries of living creatures. In May, with spring at its peak, the following recommended courses in Cheongna International City will enliven your daily life, starting now!



Watch  
the video clip  
for TRIP

### Nominate ‘Your Own One-Day Journey to IFEZ’

This event is open to all foreigners living in Songdo, Yeongjong, and Cheongna. Please feel free to recommend your own favorite spots for one-day trips to IFEZ. All you have to do is write a short story about your favorite route and send it to us by email with your name and address. We will contact the winners individually. We hope to hear from you!

**E-mail** ifez2021@naver.com

※ Rewarded participants will receive a prescribed gift certificate.



# No. 1

## Gyeongin Ara Waterway

### Gyeongin Ara Waterway

The first steps of this journey begin along a waterway. Gyeongin Ara Waterway is a canal that connects the Han River to the Yellow Sea in Incheon. This waterway, which runs from Araincheon Passenger Terminal near Yeongjong Bridge to Gimpo Terminal, is lined with walking and cycling trails, making it a perfect place for recreation and outdoor activities. It also offers various attractions, including the Ara Tower Observatory, which provides a panoramic view of the Cheongna area, and Jeongseojin, the best sunset-viewing spot around. All of these points enhance the waterway's appeal for visitors at any time of year.



31



#### + Ara Tower Observatory

From the observatory on the 23rd floor, you can look out at the Yellow Sea, Ara Waterway, and the western area of Cheongna at a glance through the panoramic windows. The PR center, "Ararium," on the first floor, provides various bits of information on the history, vision, and introduction of Gyeongin Ara Waterway.

📍 41 Jeongseojin 1-ro, Seo-gu, Incheon



#### + Jeongseojin

Jeongseojin, known for its beautiful sunset views, is also the starting point for Gyeongin Ara Waterway. The beautiful surrounding landscape is indeed attractive, but the emotional elements on hand add a dash of romance to your trip, such as the lovely sculptures, sunset bells, and a sea piano to double the pleasure of your visit.

📍 95, Jeongseojinnam-ro, Seo-gu, Incheon



## No. 2

### Cheongna Lake Park

#### Cheongna Lake Park

Cheongna Lake Park, one of the representative sites for Cheongna International City, is a waterfront park that provides citizens with relaxation in their daily lives. The waterway that runs through the center of the city creates a unique landscape while extending to lakes and waterways, mountains, and the sea. It is a popular place for casual walking and cycling thanks to its well-maintained trails. The well-manicured lawns are also perfect for walking your dog.

Art sculptures that bring to life fairy-tale scenes on the “circular walking trail” around the lake add to the fun of your walk.

📍 59, Crystal-ro, Seo-gu, Incheon



#### + Facilities in the Park

The park offers numerous attractions: the Outdoor Concert Hall, where you can enjoy various performances under a shell-shaped roof; the Rose Garden filled with fragrant roses; the Traditional Zone, where you can experience the old days; and the Lake House, a water leisure facility where you can enjoy swan boats and paddle boats.

#### + Water Leisure at Cheongna Lake Park (Lake House)

Cheongna Lake Park offers a wide range of facilities, from its signature swan boat to bumper boats, kayaks, and so on. You can also feel free to enjoy water leisure with your own watercraft at the mooring area located in the southwest of Cheongna Lake Park. Only non-motorized watercraft are available, and all users must wear personal safety equipment.



## No. 3

National Institute of  
Biological Resources

### National Institute of Biological Resources

This is the only institution in Korea that specializes in displaying Korean native biological resources, featuring a diverse collection, including over 6,000 specimens of 1,500 species. It is divided into three exhibition halls (organisms & biological resources) with the Jeju Gotjawal Conservatory Room, the Discovery Room for Kids, and the Outdoor Themed Botanical Garden.

First, the three exhibit halls (organisms & biological resources) display a vast array of organisms living on the Korean Peninsula and examples of biological resources in use, allowing visitors to learn about the diversity and importance of living things.

Meanwhile, the Jeju Gotjawal Conservatory Room is an indoor greenhouse designed to reproduce Gotjawal, a forest unique to Jeju Island, where the warm air and freshness of the greenery will give you a wonderful sense of relaxation.

The Discovery Room for Kids offers hands-on programs tailored to the needs of children, while the Outdoor Themed Botanical Garden in front of the building exhibition and education area is composed of various plants depending on the taxonomic characteristics and uses of native plants. It gives you the opportunity to learn about different living plants through direct observation.

#### + Amenities

Restaurants and convenience stores : Easy meals and quick snacks

Café : Coffee, drinks, and dessert

Infant lounge : Nursing room, change tables, a microwave, etc.

Stroller and wheelchair rental : Free for children, people with disabilities, and the elderly

※ ID required; not allowed to be taken outside

📍 42 Hwangyeong-ro, Seo-gu, Incheon

🕒 09:30 ~ 17:30 ※ Closed every Monday

💰 Free

☎ 032-290-2000



# IFEZ CULTURE

## Arts Center Incheon

Here are some upcoming highlights for Arts Center Incheon, which serves as the centerpiece of Incheon's art scene, ranging from performances in classical music to jazz, musicals, dance, and more.

1

### ACI Kids Concert <Clap Studio with Picture Book> I

**Date and Time** May 3 (Sat.) at 15:00

**Venue** Arts Center Incheon – Multipurpose Hall

**Duration** Approx. 50 minutes

**Ticket Price** KRW 20,000 for all seats



2

### Ghibli & Disney Soundtrack Concert

**Date and Time** May 11 (Sun.) at 15:00

**Venue** Arts Center Incheon – Concert Hall

**Duration** Approx. 120 minutes

**Ticket Price** VIP SEAT (KRW 120,000),  
R SEAT (KRW 90,000) etc.



3

### Seong-Jin Cho Piano Recital

**Date and Time** June 12 (Thu.) at 19:00

**Venue** Arts Center Incheon – Concert Hall

**Duration** Approx. 160 minutes

**Ticket Price** R SEAT (KRW 130,000),  
S SEAT (KRW 110,000) etc.



4

### Matinee Concert <Changyong Shin's Music Lounge> II

**Date and Time** June 18 (Wed.) at 11:00

**Venue** Arts Center Incheon – Concert Hall

**Duration** Approx. 90 minutes

**Ticket Price** KRW 25,000 for all seats



5

### Rooftop Jazz III

**Date and Time** June 20 (Fri.) at 19:30

**Venue** Arts Center Incheon – Multipurpose Hall

**Duration** Approx. 90 minutes

**Ticket Price** KRW 25,000 for all seats



6

### ACI Composer Series – Tchaikovsky III

**Date and Time** July 26 (Sat.) at 17:00

**Venue** Arts Center Incheon – Concert Hall

**Duration** Approx. 100 minutes

**Ticket Price** R SEAT (KRW 40,000),  
S SEAT (KRW 30,000) etc.



May  
-  
July

## Tri-Bowl

Here are the upcoming highlights for Tri-Bowl, a multi-complex cultural space that hosts a variety of programs, including performances, exhibitions, and events.

1

### 2025 Tri-Bowl Special Exhibition 《(...)Nevertheless( )》

**Exhibition Schedule** Until June 21 (Fri.)

**Venue** Tri-Bowl 3F Exhibition Hall

**Duration** 12:00~17:30  
(last entry at 17:10)

**Ticket Price** Free

2

### Musical <Kiki's Boundary Personality Disorder Diary>

**Date** June 28 (Sat.)

**Venue** Tri-Bowl 2F Theater

**Duration** 1) 14:00~15:55  
2) 18:00~19:55 (115 minutes)

**Ticket Price** KRW 20,000 for all seats

3

### 2025 Tri-Bowl Series <Combination> - Park Daul

**Date** July 30 (Wed.)

**Venue** Tri-Bowl 2F Theater

**Duration** 19:30~20:40

**Ticket Price** KRW 20,000 for all seats

## + Plus Culture

### [Special Performance] Waiting for Daddy at Whale Rock

**Date** May 9 (Fri.)

**Performance Time** 10:30~11:30/13:30~14:30

**Venue** Cheongna Bluenova Hall

**Ticket Price** KRW 5,000

**Age Restrictions** Must be at least three  
years old



### [Special Performance] Eoduksini

**Date** May 11 (Sun.)

**Performance Time** 11:00~12:00/14:00~15:00

**Venue** Cheongna Bluenova Hall

**Ticket Price** KRW 5,000

**Age Restrictions** Must be at least four  
years old



### 2025 Descente Awaken Korea

**Date** May 11 (Sun.)

**Performance Time** 08:00

**Venue** Inspire Arena

**Ticket Price** KRW 279,000



### Rising Star Yoo Jae-ah Flute Recital

**Date** May 11 (Sun.)

**Performance Time** 16:30

**Venue** Elim Art Center

**Ticket Price** KRW 10,000 for all seats



#### Arts Center Incheon

**Operating Hours** Vary according to performance schedule S seat  
(closed every Monday)

**Location** 222 Art Center-daero, Yeonsu-gu

**Contact** 032-453-7700

**Website:** www.aci.or.kr



#### Tri-Bowl

**Operating Hours** 09:00~18:00 (closed every Monday)

**Location** 250 Incheon tower-daero, Yeonsu-gu, Incheon

**Contact** 032-832-7996

**Website:** www.tribowl.kr

